





### **Forward looking statements**

Certain statements in this release are or may be forward-looking statements. These statements typically contain words such as "will", "expects" and "anticipates" and words of similar import. By their nature, forward looking statements involve a number of risks and uncertainties that could cause actual events or results to differ materially from those described in this release.



#### **Our Values**

### **Vision**

To be a leading real estate and healthcare company in Asia, advancing the wellbeing of those we serve.

#### **Mission**

- 1 To win the hearts and minds of our customers through quality homes, healthcare and lifestyle offerings, as well as people-centric services.
- 2 To build a talent-driven organization that prides itself on operational excellence and bringing out the best in our people.
- To embrace innovation and technology in the constant pursuit of developing better products and processes.
- To inspire our customers, communities, and partners towards a more sustainable future.

#### **Values**

#### **AGILITY**

- Thrive in dynamic environments and anticipate change.
- Innovate and capitalize on new opportunities.

#### **CUSTOMER FOCUS**

- Put the customer first in every aspect of our business.
- Go the extra mile to earn customer trust and loyalty.

#### **EXCELLENCE**

- Strive to be the best and uphold the highest standards of quality without compromise.
- Unleash the full potential of our talent to deliver outstanding performance.

#### **STEWARDSHIP**

- Be responsible for our resources, environment and communities.
- Create lasting, positive impact for all stakeholders in our ecosystem.



## **Our Company**





**Leader in Fully Integrated Estate Operations** – Scale, Integration and Financial Discipline:

Total Revenue: IDR 4 1tn in 1H25 Total Assets: IDR 54.7tn in 1H25 Total Equity: IDR 31.4tn in 1H25



Widespread presence in 56 cities and 26 provinces across Indonesia

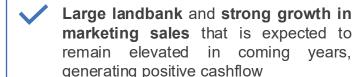


Revenue breakdown: 84% Real Estate, 16%

Lifestyle business (as of 1H25)



### **Real Estate**





#### End-to-end revenue streams:

- Real Estate Development
- Township Management
- Water treatment and other supporting services



80+ property development projects for sale

370 ha landbank in Lippo Village

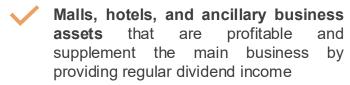
485 ha landbank in Lippo Cikarang

342 ha landbank in Tanjung Bunga

**165** ha landbank in various locations



## Lifestyle





#### Wide range of business portfolio:

- Malls
- Hospitality
- Food catering, parking, and other ancillary businesses



59 managed malls

10 hotels

**17** provinces

2.5+ million m2 mall NI A

260+ millions annual mall visitors



#### **Healthcare**





#### Complete healthcare service offerings:

- Hospitals
- Clinics
- Digital healthcare, homecare, and other supporting services



41 hospitals

73 clinics

23 provinces

4,423 GPs, specialists, dentists

9,759 nurses and medical professionals



## **1H25 Business Performance Highlights**

Real Estate and Lifestyle segments supported topline growth in 1H25; Healthcare performance resilient amid seasonal factors



- 1H25 Marketing Sales reached IDR 2.47tn, achieving 40% of the FY25 target, This performance highlights sustained demand across affordable and premium landed housing in key regions.
- Revenue grew 51% YoY to IDR 3.46tn, supported by handovers of landed residential, high rise, and commercial units across various projects, while EBITDA remained stable at IDR 526bn, highlighting in time project deliveries.
- The newly launched products include innovations in the premium series such as Belmont Homes, Bentley Homes, and The Allegra, as well as various new product types in the affordable housing series, including Treetop Livin, Gold Livin, Bronze Livin, and Quartz Livin.



- Lifestyle revenue stable at IDR 659bn, while EBITDA increased 41% YoY to IDR 213bn, driven by stronger tenant leasing momentum and continued cost optimization initiatives across mall and hotel operations.
- Mall footfall averaged over 11 million visitors per month, marking a 5% YoY increase, while mall occupancy improved to 84.1% or increased by 5% YoY, reflecting stronger retail recovery and higher tenant demand across major locations.
- Average hotel room rates grew 10% YoY to IDR 637k, exceeding pre-pandemic levels, while occupancy strengthened to an average of 56.5%, rebounding from the soft levels seen in 1Q25.



- Siloam's resilient performance despite midyear holiday impact and absence of dengue seasonality. Siloam revenue was booked at IDR 4.73tn, increased by 1% YoY from 1H24. EBITDA stable at IDR 1.31tn with 27.8% EBITDA margin
- Overall throughput has been softer with outpatient visits recorded at 2,086,240 visits in 1H25. Both inpatient days and inpatient admissions reached 480,067 days and 151,849 visits.
- The NGS transformation supports Siloam strategy to increase clinical complexity with the successful launched of Da Vinci Xi robotic surgery. In 1H25, there has been 11 successful procedures.



(in IDR bn)

-13%

627

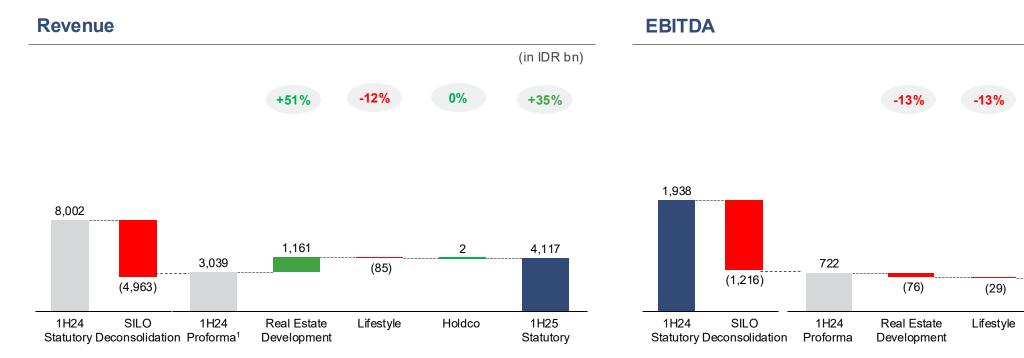
1H25

Statutory

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Holdco

## LPKR delivered 35% revenue on a like-for-like basis, driven by +51% increase Real Estate segment



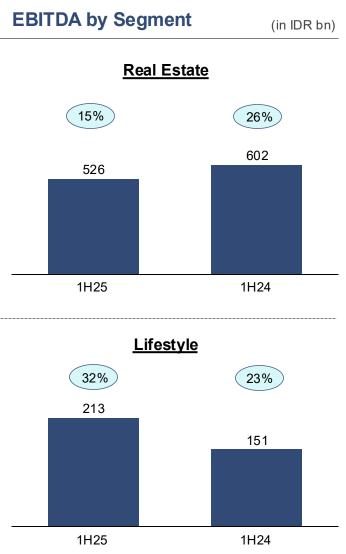
- LPKR recorded revenue of IDR 4.12tn, increased by 35% YoY on a like-for-like basis. The increase was driven by the performance of real estate development from handover of landed house at Park Serpong as well as apartment units in Lippo Cikarang.
- LPKR reported EBITDA of IDR 627bn in 1H25, a 13% YoY decline on a like-for-like basis, mainly attributable to margin compression in the Real Estate segment resulting from a change in product mix.



## Underlying NPAT grew 35% YoY to IDR 208bn in 1H25, supported by lower financing costs and improved associate contributions

#### Consolidated Profit and Loss<sup>1</sup>

In IDR bn	1H25	41104	Var (YoY)	
		1H24	IDR	%
Revenue	4,117	8.002	(3,885)	-49%
EBITDA <sup>2</sup>	627	1,938	(1,311)	-68%
EBITDA margin	15%	24%		
Income (Loss) from Associates	274	65	210	322%
Net Interest Expense	(142)	(557)	414	75%
Amortization and Depreciation	(90)	(301)	210	70%
Taxes	(134)	(318)	184	58%
Others <sup>3</sup>	(327)	(674)	347	51%
Underlying NPAT	208	153	55	36%
Underlying NPAT margin	5%	2%		
Non-Operational and One-Off Items <sup>4</sup>	(70)	19,736	(19,806)	NM
NPAT	138	19,889	(19,751)	NM
NPAT margin	3%	249%		



<sup>&</sup>lt;sup>1</sup> 1H24 includes Siloam financials & 1H25 excludes Siloam financials after its deconsolidation

<sup>&</sup>lt;sup>2</sup> EBITDA excludes non-cash adjustment of Siloam's historical assets write-down in 1Q24

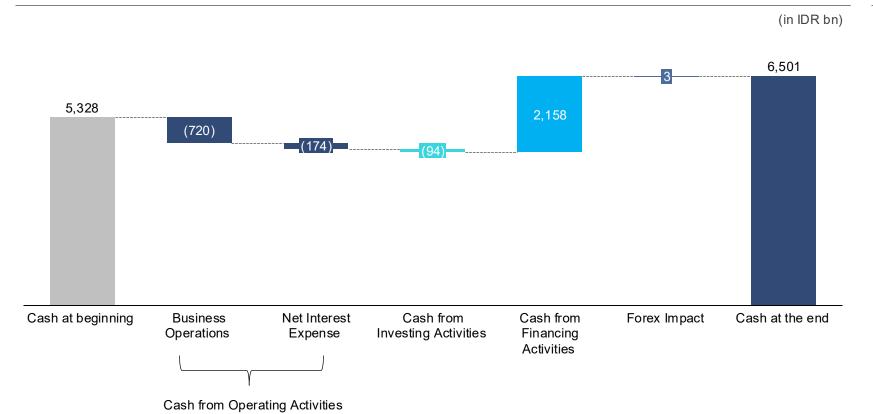
<sup>&</sup>lt;sup>3</sup> Others mainly consist of the rental equivalent expense component from the PSAK 73 leasing calculation

<sup>&</sup>lt;sup>4</sup> Non operational accounting adjustment from SILO one off in 1Q24, bonds buyback, FX as well as impact from sale & deconsolidation of SILO



## Liquidity remained strong supported by lower financing costs and debt repayment in 1H25

#### **Cashflow Movement (1H25)**



#### Remarks

#### **Operating Cash Flow**

Net interest expense dropped significantly in 1H25 to IDR 174bn, compared to IDR 645bn in the same period last year, reflecting our successful deleveraging initiatives aimed at ensuring sustainable cash flow generation going forward.

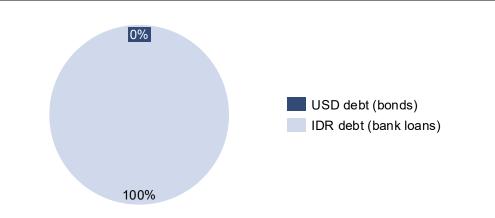
#### Financing Cash Flow

LPKR has secured a new BTN loan facility to refinance its syndicated loan, providing a more competitive interest rate of BI 7D RR + 1.4% to 1.75% margin.



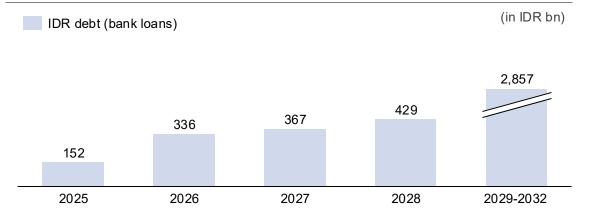
## Balance sheet strengthened with 100% IDR-denominated debt and improved maturity profile

#### **Debt Breakdown**



#### **Debt Maturity Profile**

as of 4 July 2025



#### **Historical Net Debt**



#### **Rating Action**

Moody's

CFR: B3 (positive)

(as of 3 October 2024)

## **Fitch**Ratings

CFR: B- (positive)

Rating Withdrawn (as of 1 July 2025)







## **Real Estate Business Highlights**

Property development projects sold in 1H25

Marketing sales performance

List of launches in 1H25

Financial performance

Key takeaways and going forward

Landed residential: 19 projects

Low-rise residential: 1 project

Mid-rise residential: 1 project

High-rise: 7 projects

Shophouses: 16 projects

LPKR achieved
 1H25 marketing
 sales of IDR2.47tn,
 reaching 40% of
 FY25 marketing
 sales target

 Landed housing continued to be the primary driver, accounting for 67.7% of the total marketing sales achievements in 1H25. Lippo Karawaci:

- 1) Park Serpong ph.4
- 2) Belmont Homes
- 3) Bentley Homes

**Lippo Cikarang:** 

- 1) The Allegra @ Casa de Lago
- 2) The Hive @ Tanamera
- 3) The Hive @ Neo Patio

Tanjung Bunga:

- 1) Blackslate Series
- 2) The Aluxe Homes
- 3) The Hive @ Metro Patio

Real Estate 1H25
 revenue increased
 by 51% to IDR
 3.46tn driven by
 handovers of
 landed house at
 Park Serpong and
 apartment units in
 Lippo Cikarang.

- Similarly, gross profit improved to IDR 1tn in 1H25.
- EBITDA to
   IDR 526bn in 1H25
   with 15% EBITDA
   margin

We continue to innovate and expand our portfolio, providing a wide range of homes that serve buyers from affordable options for young families to premium offerings for the affluent market across Indonesia.

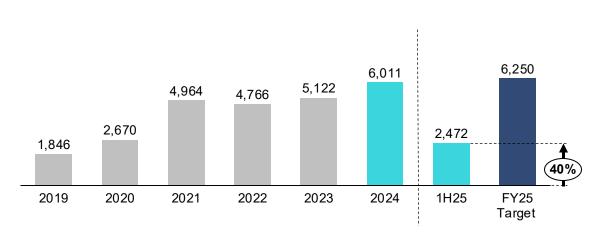


## 1H25 Marketing Sales reached IDR 2.47tn or 40% of FY25 target, driven by contributions from Park Serpong, Karawaci, Cikarang and Makassar

**Historical Marketing Sales** 



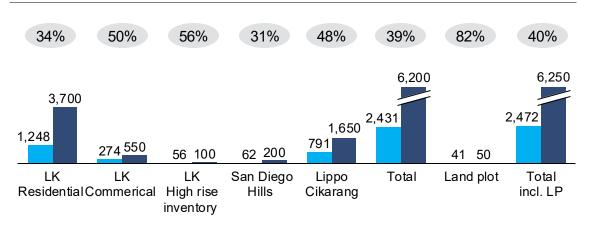
#### **Land Bank**





1H25 results FY25 target





% of results vs target

- ~1,000 hectares of land bank in Jakarta, Greater Jakarta and Makassar translate to roughly IDR 155tn in gross development value.
- At our current run-rate, this translates to 25+ years of remaining land bank.

	Ownership (%)	Land Area (ha)	Market Value (USD mn)
Lippo Village	100%	370	1,368
Lippo Cikarang	90.7%	485	1,553
Tanjung Bunga	62.7%	342	69
San Diego Hills	100%	69	305
Outside Lippo Village	98%	96	410
- Puncak	100%	29	77
- Sentul	100%	19	50
- Holland Village Manado	100%	2	6
- Prapanca	70%	7	137
- Kemang	100%	6	115
- St. Moritz	100%	3	47
- Others	100%	31	49
Total		1,362	3,705

Note:

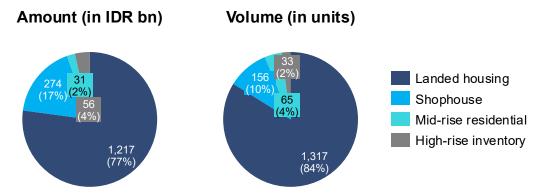
Reported landbank in Lippo Village area excludes golf area amounting to 63.4ha valued at USD 741mn. All values as of 30 Dec 2024 and in USD using the average exchange rate of 1 USD = IDR 16,233



## **1H25 Marketing Sales Highlights**

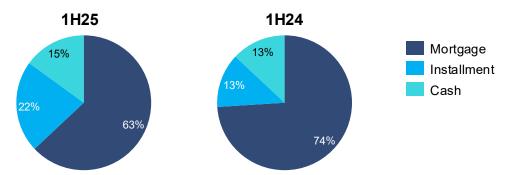
#### 1H25 Marketing Sales Breakdown in Lippo Karawaci

Marketing sales in Lippo Karawaci area were mainly driven by landed housing, accounting for 77% of the total, dominated by the Cendana Homes series and XYZ Livin series.



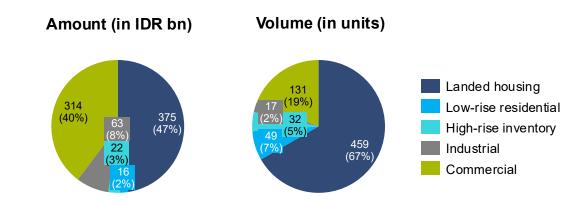
#### 1H25 Marketing Sales by Payment Mode (excld. Land Plot)

Mortgages constituted 63% of the overall marketing sales in 1H25. We continue to see a strong demand in affordable housing, supported by high mortgage utilization, implying high end-users.



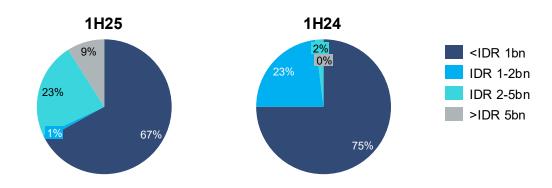
#### 1H25 Marketing Sales Breakdown in Lippo Cikarang

Marketing sales in Lippo Cikarang were mainly driven by landed housing and commercial units, accounting for 47% and 40% of the total sales.



#### **Residential Product Sales Volume by Unit Price**

~67% of homes sold were priced at IDR 1bn or less in 1H25.





## **1H25 Project Handover Highlights**

Real Estate's 1H25 revenue increased by +51% YoY to IDR3.46tn, driven by timely handover of landed house, apartment units and shophouses, as well as the accelerated deliveries of Cendana Essence in Lippo Village, Waterfront Estates in Cikarang, and the most recent project deliveries of Phase 1 Park Serpong

Cendana Cityzen **Park East** 



272 units-45% completed

**778 units** 

Cendana Essence Site A Area 1 and 2



408 units -Gardn Britania completed



Cendana



38 units

Cendana Cityzen Park North



96 units -89% completed



Cendana Cove Verdant



4 units

218 units 86% completed Waterfront Estates -Uptown



**→** 37 units – 89% completed

720 units

The Hive @Parc Two



14 units -66% completed

21 units





4 units -96% completed

340 units

**Tanamera** Shop houses



46 units – 88% completed





#### **Recent Product Innovation – Premium Homes**

#### **Belmont Homes @Lippo Village**





#### Typical size and Starting Price:

■ Type 8 (160m² land / 190.3 m² building) price at IDR 4.2bn

#### The Allegra @Lippo Cikarang





#### Typical size and Starting Price:

- Type 7 (112m² land / 138.5m² building) price at IDR 2.14bn
- Type 8 (192.2m² land / 194.4m² building) price at IDR 2.99bn

#### **Bentley Homes @Lippo Village**





#### **Typical size and Starting Price:**

■ Type Standard (115.2m² land / 131.7m² building) price at IDR 2.6bn

#### Blackslate @ Watefront City – Tanjung Bunga



#### **Typical size and Starting Price:**

■ Type Standard (112m² land / 125.5m² building) price at IDR 1.91bn



#### Recent Product Innovation – Affordable Homes

#### Treetop Livin @Park Serpong





#### **Typical size and Starting Price:**

Type 3.3B (41.3m2 land / 75.9m2 building) price at IDR 629mn

#### **Bronze Livin @Park Serpong**





#### Typical size and Starting Price:

■ Type B (38m² land / 40.8m² building) price at IDR 393mn

#### Gold Livin @Park Serpong





#### Typical size and Starting Price:

- Type G (62.5m² land / 70.2m² building) price at IDR 774mn
- Type GT (62.5m² land / 87.8m² building) price at IDR 843mn

#### Quartz Livin @Park Serpong





#### **Typical size and Starting Price:**

■ Type Q (42.9m² land / 50.2m² building) price at IDR 562mn





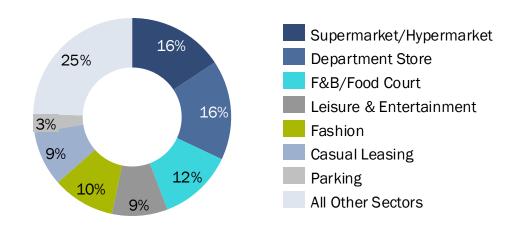


## Lippo Mall Indonesia: The largest mall developer and operator in Indonesia

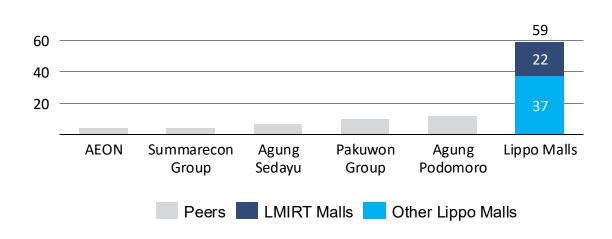
#### **About LMI**

- Lippo Mall Indonesia is the largest mall developer and operator in Indonesia with 59 managed malls nationwide across 39 cities in Indonesia. The company has the largest operational net leasable area comprises of 2.5+ million sqm. There are over 200+ international tenants in Lippo malls, and tens of thousands of local tenants and MSMEs.
- Established in 1992, Lippo pioneered the concept of the lifestyle mall as a one-stop destination in Indonesia. The mall is at the heart of every Lippo development, where communities, families and people come together.
- Visitors to our malls can enjoy benefits such as promotions and exclusive services via our loyalty app "Styles".

#### **Well-diversified Tenant Mix**



#### **Leading Player in the Number of Malls Operated**



#### **Supported with Well-known Tenants**

















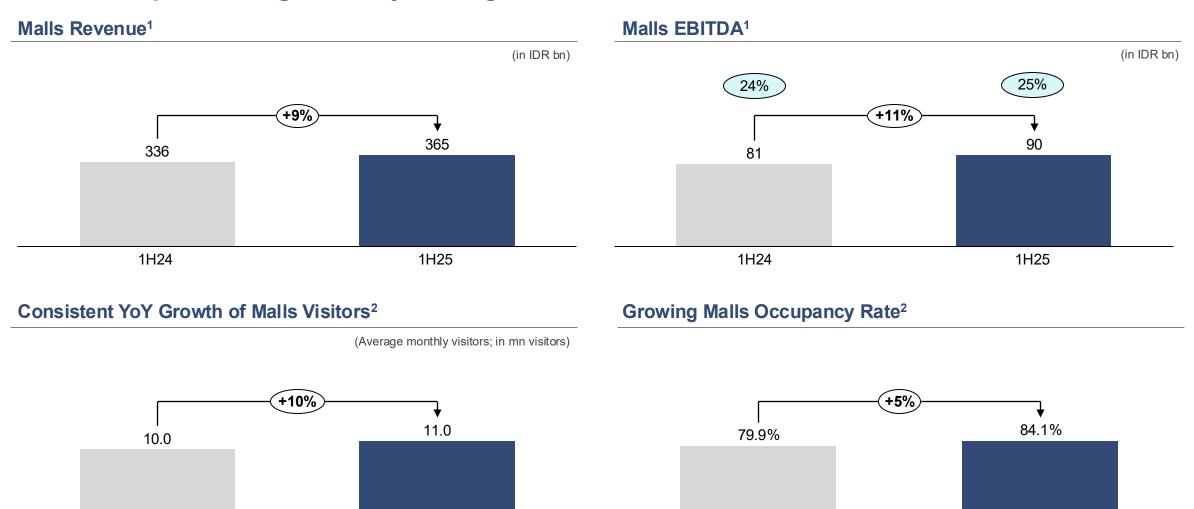








## Malls deliver growth in revenue, EBITDA, and footfall with occupancy reached 84.1%, outperforming industry average of 77.1%



1H24

1H25

1H25

1H24

EBITDA margin

<sup>&</sup>lt;sup>1</sup> Revenue and EBITDA amount are based on non-consolidated figure (gross of intercompany eliminations)



## Lippo Malls Indonesia (LMI) continues to enhance its tenant portfolio by expanding its retail offerings across the network.



**Dust** - a rising fashion and lifestyle brand, launched two new outlets at **Malang Town Square and Plaza Medan Fair**, further extending its distinctive urban style to key consumer markets in East Java and North Sumatra.



**Samsung** - a global leader in consumer electronics, has strengthened its retail footprint through the opening of new stores at **Lippo Plaza Palangkaraya**, **Cibubur Junction**, and **Lippo Plaza Lubuk Linggau**. These strategic expansions aim to improve customer accessibility to Samsung's latest innovations while providing personalized in-store experiences and comprehensive service support.



### **Opening of FJGS at Lippo Mall Nusantara**





In celebration of Jakarta's 498th anniversary, the opening ceremony of the Festival Jakarta Great Sale (FJGS) 2025 was hosted at Lippo Mall Nusantara (EleMeN)

This event marked the official commencement of the month-long, citywide shopping festival, which involves 100 participating shopping centers under APPBI DPD DKI Jakarta, with EleMeN proudly serving as one of the key venues.

The event also showcased EleMeN's transformation from Plaza Semanggi into a dynamic public and lifestyle destination that fosters creativity, collaboration, and inclusivity.

Through its participation in FJGS 2025, Lippo Mall Nusantara reaffirms its commitment to serving not only as a premier retail hub, but also as a community-oriented center that supports local culture, drives economic growth, and reflects Jakarta's evolving urban lifestyle.



## **Signature Event: Back to School**

Back to School is one of Lippo Malls Indonesia's five annual signature events, alongside Chinese New Year, Ramadhan, Independence Day, and Christmas. This program is implemented simultaneously across all LMI-managed malls to celebrate the school holiday season and support families in preparing for the upcoming academic year.



Live show, meet & greet, mini zoo, pet accessories expo, and children's talent competitions

Village



Toy Buster at Lippo Mall Kemang

Toy showcase, Jurassic Village live show, and Pet & Plant to introduce fauna and flora in fun, educational ways.



#### Paw Patrol at Lippo Mall Puri

A 500+ sqm themed playground with iconic play zones and daily character appearances



## Hotels: A prominent player in the premium hotel sector under the Aryaduta brand

#### **About Aryaduta**

- Aryaduta Hotels heritage luxury hotel chain located strategically in 9 top cities across Indonesia.
- Known as "Iconically Indonesian, Globally Inspired", Aryaduta has established itself as a trusted brand in the local hospitality industry, catering to both business and leisure needs with 1,900+ rooms.
- Aryaduta also operates leisure facilities, including Imperial Klub Golf. one of Indonesia's most renowned 18-hole golf courses.









#### **Strategically Located in Top Cities**

# **Jakarta Aryaduta** Menteng









**Aryaduta Suites** Semanggi



Bali

Aryaduta Bali



**Bandung** 

**Aryaduta** Bandung

Medan

### **Tangerang**



**Aryaduta Lippo** Village

**Aryaduta** 

**Palembang** 



**Imperial Klub** Golf<sup>1</sup>

Pekanbaru



**Aryaduta** Country Club<sup>1</sup>

Manado



**Aryaduta Medan** 

Makassar

**Palembang** 



**Aryaduta** Pekanbaru



**Aryaduta** Manado

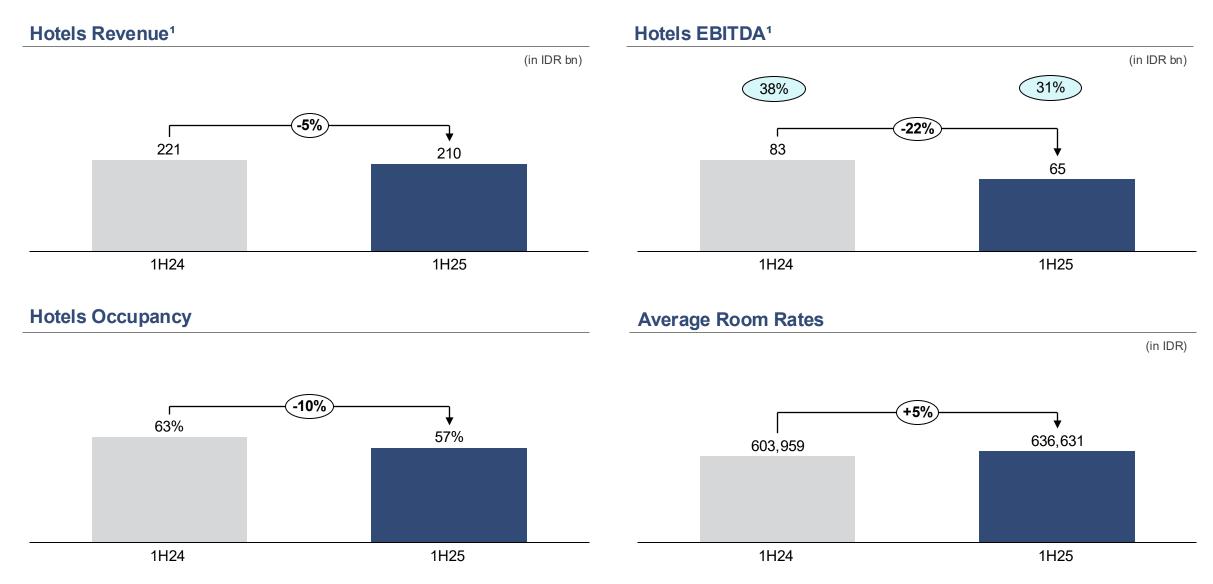


**Aryaduta** Makassar

<sup>&</sup>lt;sup>1</sup> Aryaduta Leisure



## Hotel business recorded revenue at IDR 210bn and EBITDA IDR 65bn respectively







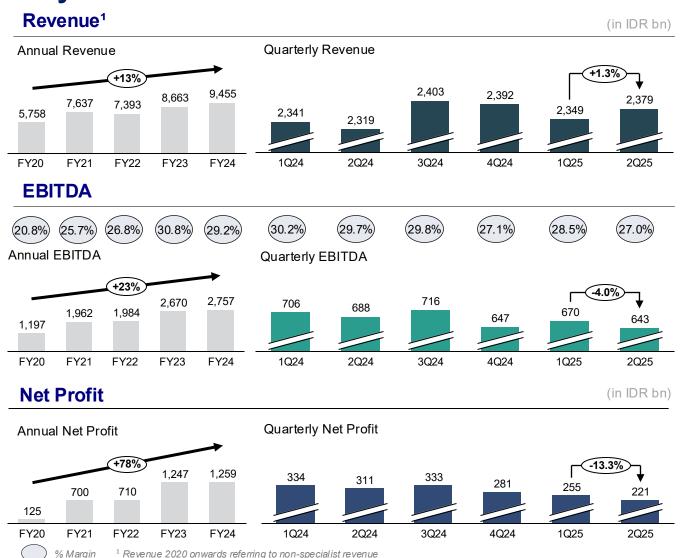


## Healthcare revenue modestly grew by 1.5% YoY, despite mid-year holiday impact and absence of Dengue seasonality







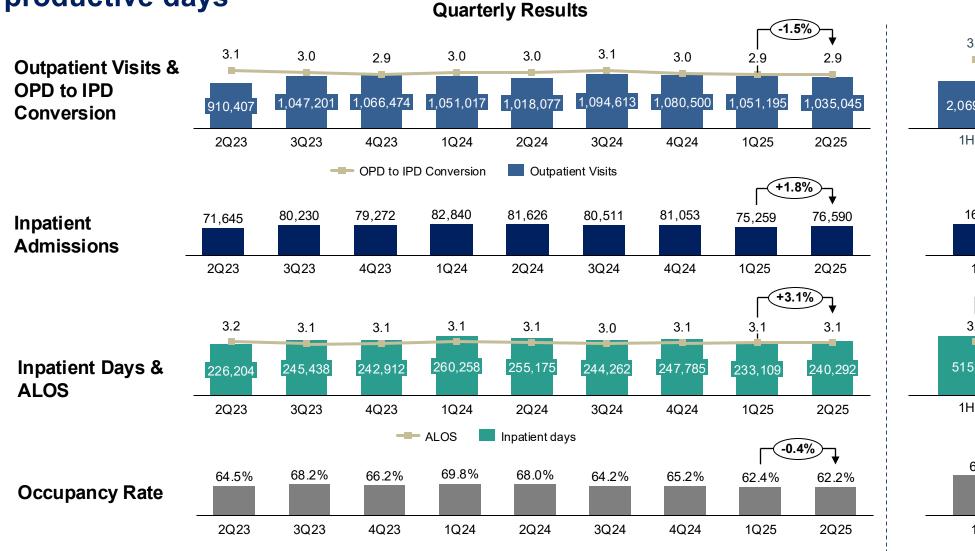


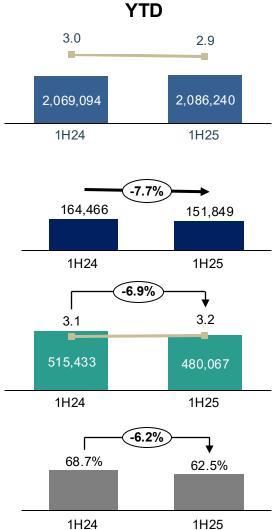
Underlying EBITDA and NPAT without non-cash & non-operational adjustment, amounting write-off IDR 309bn in 1Q24:

- Underlying EBITDA: 1H25 IDR 1.31tn & 1H24 IDR 1,39tn (-5.8% YoY)
- Underlying NPAT: 1H25 IDR 476bn & 1H24 IDR 644bn (-26.1% YoY)



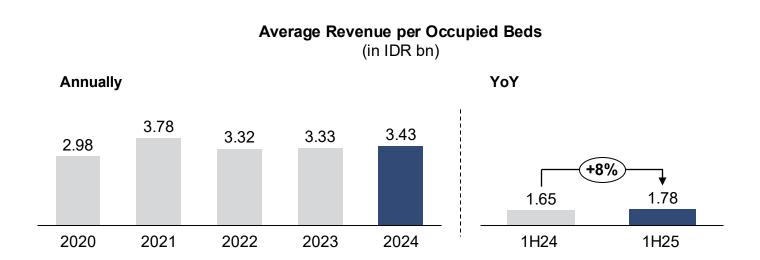
## Overall throughput softer due to mid-year holidays which led to fewer productive days Overtonia Booulto

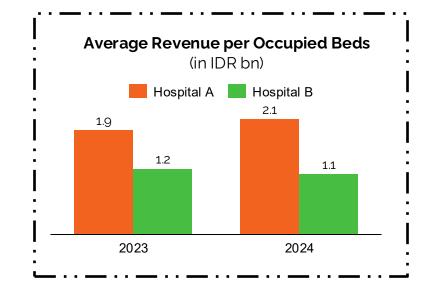


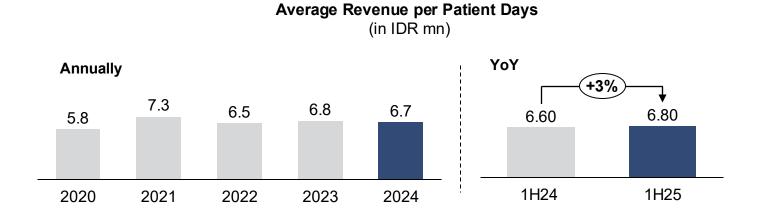


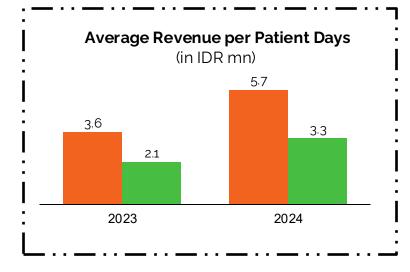
















## **Looking Ahead**



- We offer a distinctive range of products across the affordable and premium segments, including Cendana Suites, XYZ Series, Q Livin, Blackslate Homes, The Hive Series, Belmont Homes, Bentley Homes, and The Allegra, catering to diverse market segments in Park Serpong, Cikarang Lippo Karawaci. Lippo Cosmopolis, Tanjung and Bunga Makassar
- LPKR targets FY25 marketing sales of IDR 6.25tn, up 16% from the FY24 target. In 1H25, the Company achieved 40% of this target, underscoring resilient demand despite macroeconomic headwinds. While maintaining an optimistic outlook, LPKR will continue to monitor global macroeconomic conditions closely and proactively manage risks to safeguard future performance.



- Mall performance continued to improve, with average monthly footfall reaching 11 million visitors and occupancy rising to 84.1%, well above industry averages. This growth reflects our strategic focus on attracting family-oriented visitors and tenants across all malls in Indonesia. Ongoing asset enhancement initiatives are being implemented to further boost traffic and strengthen financial performance.
- Hotels are experiencing rising demand from both family and business leisure segments, supported by strong F&B revenue growth from social events, MICE, and weddings.



- Siloam is advancing its five-year Next Gen Siloam strategy with tailored approaches to meet market needs. Premium archetypes are driving higher clinical acuity, operational excellence, and case mix optimization, while Value Seeker and Community Generalist archetypes are driven by effective case mix management and cost optimization.
- SILO is actively expanding its network and serve more patients, Siloam New Gubeng will soft launch in September 2025, with a grand launch on 15 October 2025. The new facility is twice the size of the original building, underscoring our commitment to enhancing healthcare services and improving outcomes for the East Java community.







## **Consolidated Statutory Statement of Profit and Loss**

P&L Highlights (in IDR bn)	1H25	1H24	YoY Changes
Total Revenues	4,117	8,002	-49%
COGS	(2,627)	(4,534)	42%
Gross Profit	1,490	3,468	-57%
Operating Expenses	(1,089)	(2,099)	48%
Operating Profit	401	1,369	<b>-71</b> %
Other Income & Expenses - Net	218	19,860	99%
Financial Charges - Net	(283)	(796)	64%
Profit Before Tax	336	20,433	98%
Tax Expenses	(134)	(342)	61%
Profit for the Year	202	20,091	99%
Non Controlling Interest	65	201	68%
Profit for the Year Attributable to Owners of the Parent	137	19,889	NM



## **Consolidated Statutory Statement of Balance Sheet**

Balance Sheet Highlights (in IDR bn)	1H25	FY24		1H25	FY24
ASSETS			LIABILITIES & EQUITY		
CURRENT ASSETS			CURRENT LIABILITIES		
Cash & Cash Equivalents	6,501	5,328	Trade accounts payable	531	65
Trade Accounts Receivable	548	517	Accured Expenses	1,482	1,53
Other current financial assets	282	306	Taxes Payable	81	11
Inventories	26,681	27,505	Bank Loans	1,362	1,47
Prepaid Taxes & Expenses	869	864	Lease Liabilities	308	29
			Bond Payable	-	1,029
			Contract Liabilities	3,511	5,49
			Other Current Financial Liabilities	595	510
Total Current Assets	34,882	34,521	Total Current Liabilities	7,870	11,10
NON-CURRENT ASSETS			NON-CURRENT LIABILITIES		
Other Non-Current Financial Assets	2.457	2 339	Bank Loans	7,376	3,93
Investments in Assosiates	11,454		Lease Liabilities	3,417	3,47
Investment properties	944		Contract Liabilities	4,109	3,86
Property & Equipment	3,773		Other Non-Current Financial Liabilities	535	45
Goodwill & Intangible Assets	159	,	Total Non Current Liabilities	15,436	11,72
Land for Development	553	553			
Deferred Tax Assets	89		EQUITY		
Advances	304		Capital Stock - Issued & Fully Paid	7,090	7,09
Other Non-Current Non-Financial Assets	44		Additional Paid-In-Capital - Net	11,455	11,45
Total Non Current Assets	19,777	19,263	Difference in Transactions with Non-Controlling interest	(2)	(:
			Other Equity Components	3,811	3,54
			Treasury Stock	(11)	(1
			Retained Earnings	7,971	7,85
			Other Comprehensive Income	144	(5
			Total Equity Attributable to Owners of the Parent	30,457	29,869
			Non-Controlling Interest	894	1,07
			Total Equity	31,352	30,94
TOTAL ASSETS	54,658	53 78/	TOTAL LIABILITIES & EQUITY	54,658	53,78



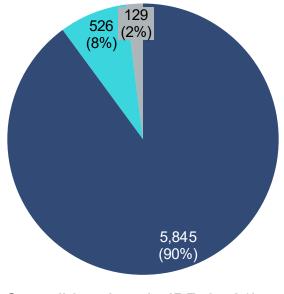
## **Consolidated Statutory Statement of Cash Flow**

Cash Flow Highlights (in IDR bn)	1H25	1H24	YoY Changes
Cash at beginning	5,328	2,650	101%
Cash from operating activitites:	(894)	1,688	-153%
Business operations	(602)	2,640	-123%
Net Interest Expense	(174)	(645)	73%
Placement for restricted funds	(118)	(306)	61%
Cash from investing activities:	(94)	2,470	104%
Cash from financing activities:	2,158	(5,205)	141%
Bond Repayment	(1,035)	(3,631)	71%
Receipts (Payment) of Bank Loan	3,347	(1,179)	384%
Others	(153)	(395)	62%
Forex impact	3	2	50%
Cash at end	6,501	1,606	305%

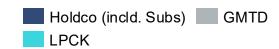


## **Cash Breakdown**

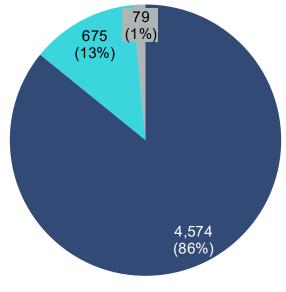
#### Cash Breakdown – June 2025



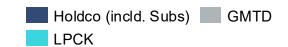
Consolidated cash: IDR 6,501bn



#### Cash Breakdown - Dec 2024



Consolidated cash: IDR 5,328bn









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### **INVESTOR RELATIONS**

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