

ANNUAL GENERAL MEETING OF SHAREHOLDERS 2024 PT LIPPO KARAWACI TBK.

PROPOSED AMENDMENT TO THE ARTICLES OF ASSOCIATIONS

Article	e Par.	Title	Current Articles of Associations	Proposed Amendments to the Articles of Associations
3	1	PURPOSES, OBJECTIVES AND BUSINESS ACTIVITIES	Purposes and objectives of the Company shall be to engage business in Real Estate sector; Provision of Accommodations and Food and Drink; Financial Activities, Professional, Scientific and Technical Activities; Construction; Transportation; Trade; Water Management; Water Waste Management; Trash Management and Recycle, and Remedial Activities; Entertainment and Recreation; Manpower Activities, and other Business Supporting activities	No changes.
	2		In the pursuit of the above purposes and objectives, the Company may engage the main business activities as follows: (a) Real Estate of own property or for lease, including businesses of construction, purchase, sale, lease, and operation of Real Estate, either of own property or for lease, such as apartment buildings, residential and non-residential buildings (including permanent buildings, personal storage facilities, shopping malls, hospitals, meeting halls, worship places, hotels, sport centres, and supporting facilities, including but not limited to golf courses, clubs, restaurants, entertainment spots, medical laboratories, pharmacies, along with their appurtenances, office buildings, burial activities, parking management, and other supporting facilities) as well as the provision of houses, flats or apartments, furnished or non-furnished for permanent use, either on monthly or annual basis. Including activities of land sale, real estate trade (including sale and purchase of residential buildings, office buildings, hospital buildings, apartment units, condominium spaces, office spaces, shop spaces), either directly or	 In the pursuit of the above purposes and objectives, the Company may engage the main business activities as follows: (a) No changes. (b) No changes. (c) No changes. (d) No changes. (e) No changes. (f) To engage in the sector of Transportation, including but not limited to: (i) On Street Parking Activities, including parking business activities conducted on street. (ii) Off Street Parking Activities, including parking business activities conducted off street, such as parking buildings, parking spaces located in offices, in shopping malls, in hospitals and other parking activities conducted off street.



	through investment or divestment of capital in other	
	companies in relation to real estate activities,	
	development of self-operated buildings (for lease of	
	the spaces of the building), dividing real estates into	
	lots without land development and operation of	
	residential area for movable houses.	
(b)	To engage in the business in the sector of Provision of	
(b)	Accommodations, Food and Drink, including but not	
	limited to:	
	(i) Five-star hotels, including the business of providing of room services, food and drink and	
	other service for the public by using part of or the	
	whole building. This business shall be	
	commercially managed and shall comply with the	
	requirements of a five-star hotel (including five-	
	diamond) prescribed in a decree of the	
	supervising authorities.	
	(ii) Four-star hotels, including the business of	
	providing of room services, food and drink and	
	other service for the public by using part of or the	
	whol building. This business shall be	
	commercially managed and shall comply with the	
	requirements of a four-star	
	(iii) Restaurants, including the type of business of	
	providing food services by using part of or the	
	whole permanent building, selling and serving	
	food and drink for the public at its business, either	
	furnished with tools/equipment for processing and	
	storage or not and in the possession of a decree	
	for a restaurant from the supervising authorities.	
(C)	To engage in the business of the sector of	
	Professional, Scientific, and Technical Activities,	
	including but not limited to other Management	
	Consultancy Activities, including advice assistance,	
	business tutorials and operations, organisation and	
	other management issues, such as strategic and	
	organizational planning; finance-related decisions;	
	goals and policies of marketing, planning, practice and	
	policy of human resources; production schedule and	
	control planning. This provision of business services	
	may include advice assistance, tutorials and	
	operations of various management functions,	
	management consultancy by agronomists and	



16	7	DUTIES AND	 agricultural economists in the sector of agriculture and that of similar nature, accounting methods and procedures design, cost accounting program, budget control procedures, provision of advice and assistance for business and public service in planning, organizing, efficiency and control, management information and so forth. (d) To engage activities in the sectors of Financial Activities, namely activities of the holding company, namely taking control of assets of a group of subsidiary companies and not involved in the business activities of its subsidiary company, whose activities include services provided by counsellors and negotiators for designing merger and acquisition of companies. (e) To engage activities in the sector of Entertainment and Recreation, namely field facilities including but not limited to business places, and sport facilities for golf, volley ball, basket ball, tennis, as the main business and other field facilities. 	The Board of Directors shall have the right to represent the
		POWERS OF THE BOARD OF DIRECTORS	 Company in and out of the court of justice concerning all matters and affairs, bind the Company to another party and another party to the Company, and engage in all acts with respect to either management or ownership, however with restrictions that for: a. borrowing or lending money in the name of the Company (excluding withdrawing money from open loans and engaging business activities of the Company); b. purchasing/selling or acquiring/disposing the Company's real property, unless such act is done in the framework of performing its business activities; c. securing/mortgaging the Company's real property in any form; d. investing capital in or releasing capital investment from another company, without prejudice to consent of the authorities; e. transferring, disposing the right or securing the Company's property for debts in a value up to 50% (fifty percent) of the total net property of the Company in once financial year in one or a series of independent or inter-related transactions; 	 Company in and out of the court of justice concerning all matters and affairs, bind the Company to another party and another party to the Company, and engage in all acts with respect to either management or ownership. In the event that the Company intends to the conduct the following acts which value are categorized as material transactions under the capital market regulations: a. borrowing or lending money in the name of the Company (excluding withdrawing money from open loans and engaging business activities of the Company); b. purchasing/selling or acquiring/disposing the Company's real property, unless such act is done in the framework of performing its business activities; c. securing/mortgaging the Company's real property in any form; d. investing capital in or releasing capital investment from another company, without prejudice to consent of the authorities; e. transferring, disposing the right or securing the Company's property for debts in a value up to 50% (fifty percent) of the total net property of the Company in



			shall require approval from or the relevant document thereof is to be countersigned by the Board of Commissioners.	inter-related transactions, unless such act is done in the framework of performing its business activities; the Board of Directors of the Company shall require approval from or the relevant document thereof is to be countersigned by the Board of Commissioners.
	8		Any legal act to engage Material Transaction and Particular Conflict of Interests Transaction as referred in the prevailing regulations in the sector of Capital Market, shall require approval of the Company's GMS, under the terms provided in the prevailing regulations in the sector of Capital Market.	Any legal act classified as Material Transaction and Particular Conflict of Interests Transaction as referred in the prevailing regulations in the sector of Capital Market, shall require approval of the Company's GMS, by adhering to the provisions under this Articles of Associations.
17	4	MEETINGS OF THE BOARD OF DIRECTORS	Notice of a Meeting of the Board of Directors shall be sent by registered mail or hand-delivered to each member of the Board of Directors upon appropriate evidence of receipt, in no later than 3 (three) days before the Meeting is held.	Notice of a Meeting of the Board of Directors shall be sent by registered mail or hand-delivered or electronically by e- mail to each member of the Board of Directors, in no later than 3 (three) days before the Meeting is held.
20	2	MEETINGS OF THE BOARD OF COMMISSIONE RS	Notice of a Meeting of the Board of Commissioners shall be sent by a registered mail or hand-delivered to each member of the Board of Commissioners upon proper evidence of receipt or by telegram or telex or facsimile confirmed in writing in no later than 3 (three) days before the meeting is held, excluding the date of the notice and that of the meeting.	Notice of a Meeting of the Board of Commissioners shall be sent by a registered mail or hand-delivered or electronically by e-mail to each member of the Board of Commissioners in no later than 3 (three) days before the meeting is held.